Chapter 4 Exam – Governance: Integration

Question 1 (Question ID: 199)

A stakeholder insists that the project management plan is complete once it has been drafted by the project manager. What additional condition must be met before the plan is considered ready to guide execution?

A. It must be formally approved through sign-off by management, the sponsor, the team, and other key stakeholders.
B. It must be reviewed and accepted by the project team alone, since they are the ones who will execute the work.
C. It must be baselined and then updated iteratively along with the other project documents as work progresses.
D. It must be signed off by the sponsor only, since the sponsor authorizes the project's funding.

Question 2 (Question ID: 218)

A project manager wants to evaluate whether the processes used to create a deliverable are effective and being followed, rather than inspecting the deliverable itself for defects. Which process should the project manager use?

A. Monitor and Control Scope (controlling quality).
B. Close Project or Phase.
C. Plan Sourcing Strategy.
D. Manage Quality Assurance.

Question 3 (Question ID: 235)

An experienced employee shows a new hire shortcuts and tricks for completing a task that are not written anywhere in the documentation. What type of knowledge is being transferred, and how is it typically learned?

A. Historical knowledge, typically learned through lessons learned registers.
B. Regulatory knowledge, typically learned through compliance training.
C. Tacit knowledge, typically learned through job shadowing or apprenticeship.
D. Explicit knowledge, typically learned through formal manuals.

Question 4 (Question ID: 310)

A project manager is reviewing the project management plan and asks: at what point is the plan considered complete and ready to guide project execution?

A. The sponsor approves the plan, even if the team and key stakeholders have not reviewed it.
B. The team completes the draft and distributes it to stakeholders.
C. The plan is approved by management, the sponsor, the team, and other key stakeholders.
D. Nothing further is required once the PMO publishes the draft.

Question 5 (Question ID: 3192)

A project manager is planning the agenda for an upcoming kickoff meeting and wants to focus on what actually matters before execution begins. Select the two things the meeting should accomplish.

A. Ensure everyone is familiar with the project's objectives, roles, and responsibilities.
B. Finalize the detailed technical design of every deliverable before any work begins.
C. Replace the need for a signed project charter, since the kickoff meeting covers the same ground.
D. Ensure commitment to the project from everyone involved.